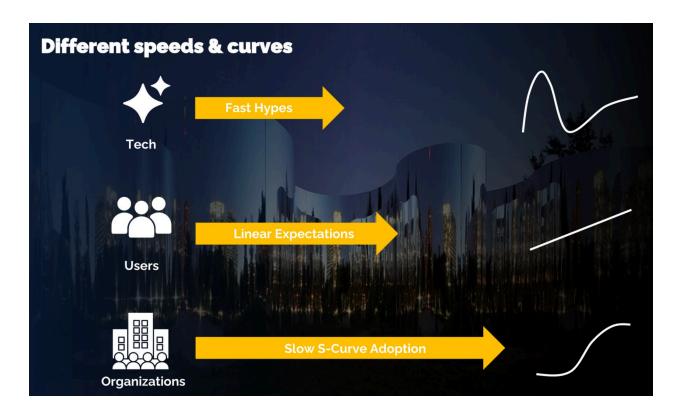


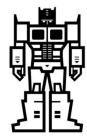
"Our view of AI is like looking in a curved mirror - what we see is often shaped more by our hopes, fears and expectations than by reality."



Warped perspectives











5 key shifts

Al as commodity

From linear to loops

Fluid Experiences Answer engines

Agents taking over











AI AS A COMMODITY

A TALE OF MODELS & MAN



We have moved beyond the hype



ChatGPT now has 800 million weekly active users & 1 billion daily queries

https://venturebeat.com/ai/sam-altman-atted-2025-inside-the-most-uncomfortableand-important-ai-interview-of-the-year/



68% of 18-24 year-olds are active users of AI assistants (+26% YoY)

https://www.imec.be/nl/kennisuitwisseling/t



Al subscriptions (13.75%) exceed news subscriptions (12.25%) across US adults aged 18-54.

https://bango.com/new-bango-subscriberresearch-2025-is-the-year-of-the-bundleeconomy/

Reshaping the web

Vibe Coding: How Devs and Laymen Alike Are Using AI to Create Apps and Games

Silicon Valley's newest buzzword is spreading through developer communities like wildfire, with some hailing vibe coding as a revolution—and others warning of digital catastrophe.







Once magic, now commodity

No Clear Winner

Private models and open-source ones are almost equally smart. No single AI is best at everything

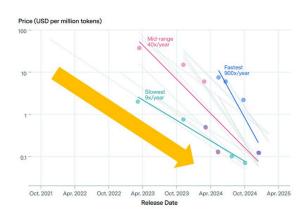
Intelligence Evaluations

Intelligence evaluations measured independently by Artificial Analysis; Higher is better $\mathcal M$ Results claimed by AI Lab (not yet independently verified)

MMLU-Pro (Reasoning & Knowledge) 86% 84% 84% 83% 83% 82% 81% 81% 80% 80% 75% 75% 75% 75% 75% 69% 67%

Massive Price Drops

Price per million tokens has declined from \sim \$50 in early 2023 to below \$0.1 by late 2024



Everyone copies everyone



From engines to experience

Engine Era

"Options, Packages & Accessories"

Feature Era

Experience Era

"Ecosystem & complete service"



"Horsepower wars"





- Few models
- Competition on raw performance
- High entry barriers
- More models
- Competition on features
- Standardization
- Models as commodity
- Competition on complete experience and integration

FROM LINEAR FLOWS TO LOOPS

X

REINVENTING THE NEWSROOM FOR AI

Uneven adoption

52% of large organisations have a dedicated team to drive gen Al adoption 28% of large organisations embedded gen Al solutions effectively







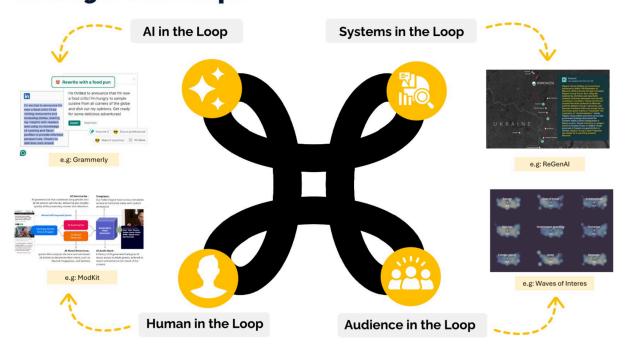


81% of journalists worldwide already use AI in their journalism Only 13% have an official AI policy in their workplace

Only 23% of smaller organisations have a dedicated team to drive gen Al adoption 23% of smaller organisations embedded gen AI solutions effectively

All Mills has the services of the services of

Working in smart loops



Some early results





The production time of local newsletters has been reduced by 80%

Schibsted



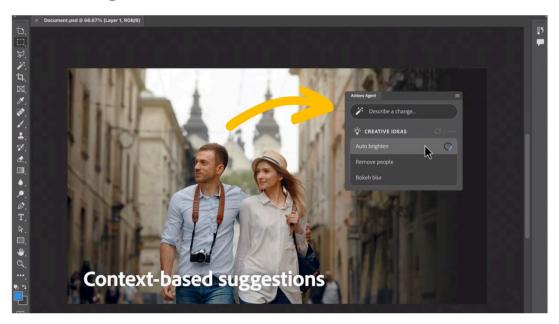
A transcription tool called JOJO has helped to save nearly 20,000 hours of journalists' time

Reach



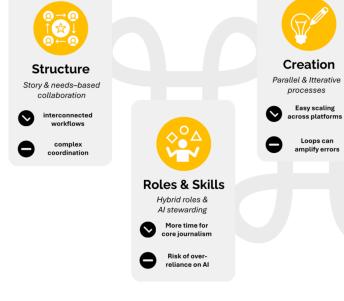
The speed of publishing breaking news has dropped from 9 minutes to just 90 seconds

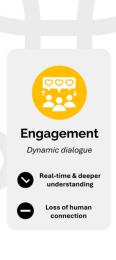
Proactive & agentic



Adobe Action Agents

The next newsroom transformation





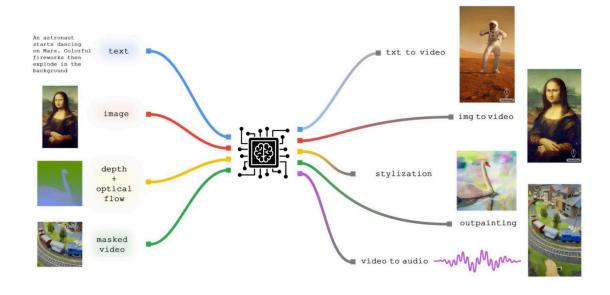




ADAPTING TO USER NEEDS & CONTEXT



Liquid formats



The next wave of media is fluid

FLOW

FILE

FLUID













- Synchronous
- Mass Audience
- Scheduled

- Assynchronous
- Individual Choice
- On-Demand

- Interactive Adaptive Co-creative

Articles become alive

IIElevenLabs





The Making of Edgar Matobato

BY SHEILA S. CORONEL JANUARY 17, 2025

AI LONGFORM ADAPTION BY JAEMARK TORDECILLA





image generation



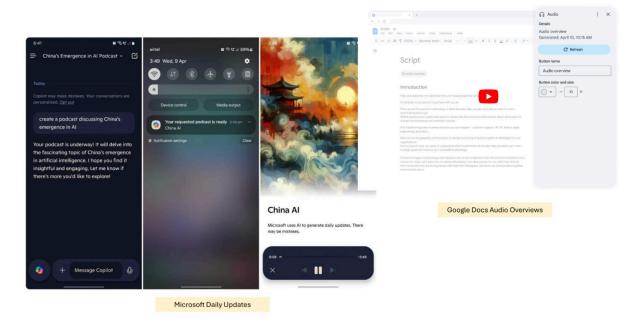


Everything becomes visual



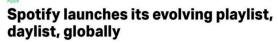


Everything becomes auditive



Real time, interactive and evolving







Need-based experiences

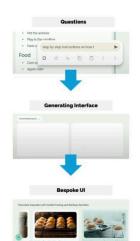




Particle News





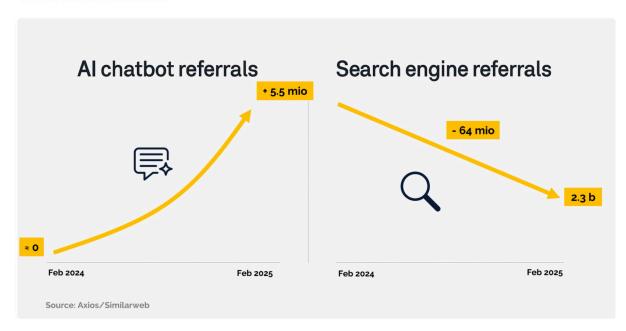


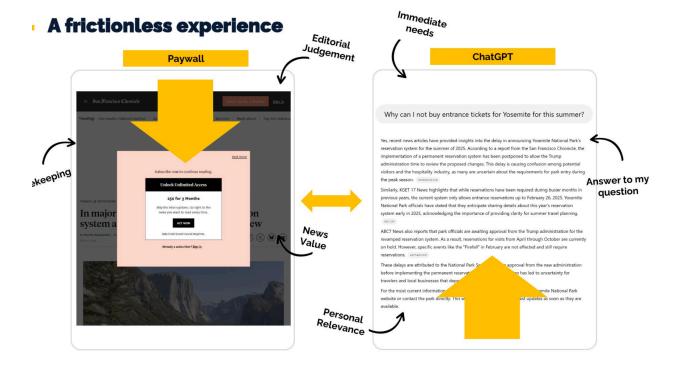


ANSWER ENGINGES A DIFFERENT KIND OF DESTINATION

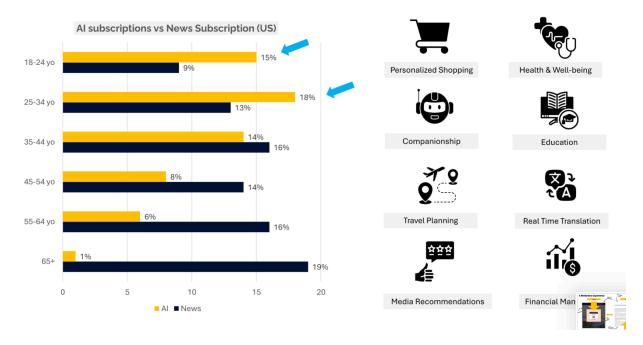


Shifts in search



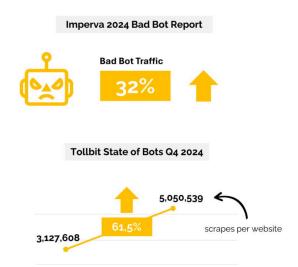


Addressing a wide(r) range of needs

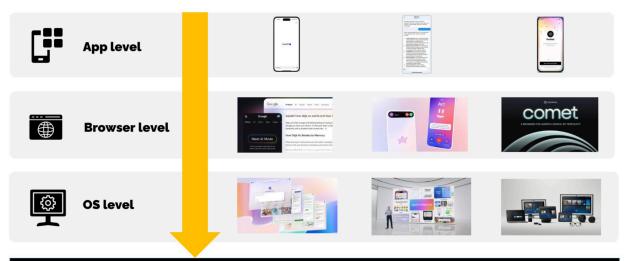


Strong data – weakly defended





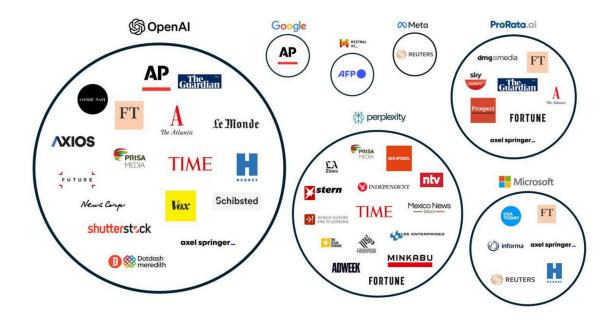
The battle for the interface



Control increases with integration depth Higher integration = greater user data access

Partnership dynamics: major league

Status Feb 2025



Building our own answer engines













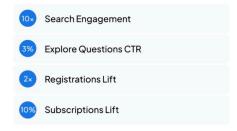
A smart flywheel

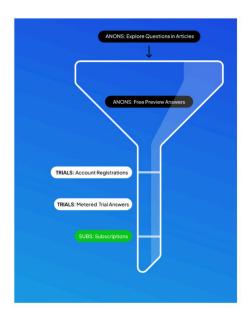


A new funnel

Answers is a Subscription Funnel

Constructing Answers as a funnel can directly drive search engagement, registrations, and subscriptions.





miso

Answering the right questions



V

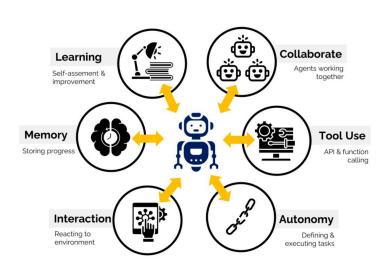
AGENTS TAKING OVER

MASTERING THE AI-VALUE CHAIN





The agentic future

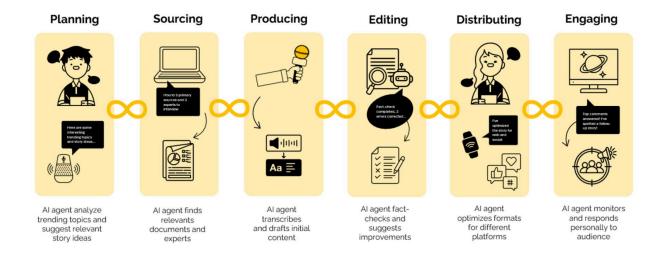




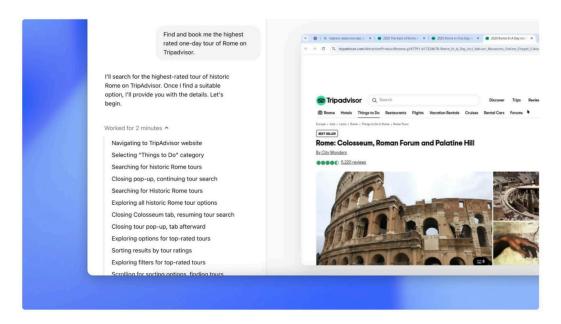




Hybrid flows



Machines reading machines



A new marketplace?



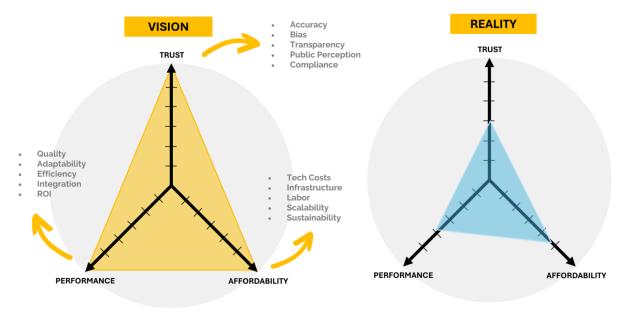


THE BIG GAMBLE

NAVIGATING UNCERTAINTY



Closing the gap



Considering where to play

